



# BENELUX IMPACT SEMINAR SERIES

IMPACT INVESTING CONFERENCE  
FOR INSTITUTIONAL INVESTORS &  
ASSET OWNERS

26 November 2025  
Amsterdam



The Impact Seminar Series – Benelux is tailored to institutional investors and asset owners based in Belgium, Netherlands and Luxembourg. It consists of a one-day programme with keynote speeches, investor panel discussions, fireside chats and a workshop at the start of the day centred on integrating investing strategies into portfolios.

Key sessions will cover practical aspects of impact fund selection, effective climate transition planning, and improving the integrity of impact reporting. This seminar offers both a learning experience and a platform for collaborating, enabling institutional investors and impact fund managers to exchange best practices, gain insights from each other's experiences, and share ideas on creating innovative and scalable solutions to generate impact in private and public markets.

## THIS AGENDA WAS CREATED WITH THE INPUT FROM:

- **Bruno Besek**, Impact Investment Analyst, NN Group
- **Cecilia de Lima Pessanha**, Sr. Manager, Impact Management & Sustainable Investments, COFRA Holding
- **Eszter Vitorino**, Manger Sustainable Investment, Van Landschot Kempen
- **Sanne Van Gorp**, Strategic Policy Advisor, PGGM
- **Karin Bouwmeester**, Sustainability Lead Private Equity, PGGM
- **Mies Ligtenberg**, Responsible Investments, a.s.r. vermogensbeheer

## PRELIMINARY AGENDA

<b>9:00 – 9:30</b>	<b>Registration</b>
<b>9:30-9:40</b>	<b>Welcome word</b>
<b>9:40-10:30</b>	<b>Breakfast workshop   Systems Thinking for Impact</b> <p>This hands-on workshop introduces systems thinking as a practical tool for tackling interconnected challenges in sustainability and impact investing. Participants will map out the linkages between climate, energy, food, and geopolitics, learning how to identify feedback loops, anticipate unintended consequences, and design more resilient strategies. Through interactive exercises and group discussion, attendees will practice applying systems thinking frameworks to real-world impact scenarios and walk away with actionable methods to apply in their organizations.</p>
<b>10:30 –11:10</b>	<b>Investor Panel I Making biodiversity investible for institutional investors</b> <p>Biodiversity is emerging as the next frontier in sustainable finance, yet it remains far harder to fit into traditional risk/return models than climate. This panel discussion explores how regenerative agriculture, forestry, and nature restoration can become investible at scale while avoiding double counting and greenwashing.</p>
<b>11:10-11:15</b>	<b>Logistic Break</b>
<b>11:15-12:30</b>	<b>InvestorConnect session (required for all asset owners and asset managers)</b> <p>This dynamic session, consisting of short 15-minute speed meetings, is designed to give asset owners an efficient way to learn about a selected group of impact strategies of institutional quality and take an opportunity to enquire for more details, whilst making connections with other asset owners along the way.</p>
<b>12:30-1:30</b>	<b>Lunch</b>
<b>13:30-14:00</b>	<b>Fireside Chat   The role of infrastructure funds</b> <p>Infrastructure funds are central to financing the energy transition, from scaling renewable energy and storage to modernizing power grids. This panel will examine how infrastructure investment not only accelerates decarbonization but also strengthens resilience through climate adaptation measures such as flood defenses, sustainable transport, and water systems. We will explore how investors can balance long-term returns with measurable impact, ensuring that infrastructure solutions drive both sustainability and resilience.</p>

**14:00- 14:15    Keynote | TBD**

To be announced

**14:15-14:30    Networking break**

**14:30-15:20    Panel discussion | How do changes in regulation influence internal processes**

Evolving sustainability regulations are not only redefining reporting obligations but also reshaping how organizations structure teams, systems, and decision-making. This panel explores how regulatory changes translate into internal process adjustments, from data collection and compliance frameworks to risk management and governance. We will discuss both the challenges and opportunities these shifts create, and how firms can adapt efficiently while maintaining focus on impact outcomes

**15:20-16:00    Panel discussion | Systemic Interconnectedness: What influences our thinking during a global crisis and how to think systematically**

Global crises rarely occur in isolation conflicts, energy shocks, climate events, and food insecurity are deeply interconnected. In this session, participants will explore frameworks and tools for systematic thinking that help identify linkages, anticipate second-order effects, and inform more resilient strategies. Through interactive discussion, we will examine how geopolitical pressures reshape investment decisions and challenge conventional impact approaches.

**15:50-16:20    Case Study | How government led mandates influence private investments in defence**

Government-led mandates, from NATO's defence spending targets to national security strategies, are reshaping capital flows into the defence sector. Our speaker shows research on how public policy directives influence private investment decisions, raising questions about ethics, risk, and long-term sustainability. We will explore whether defence and dual-use technologies can align with impact frameworks, and what boundaries investors should draw in a shifting geopolitical landscape.

**16:20-17:00    Presentation | Rethinking Transitions**

We often imagine transitions as moving from solution A to solution B. In reality, change is far more complex. Drawing on lessons from nature and the economy, Ammy shows how system change depends on interactions, diversity, and even volatility. The challenge is not so much finding good solutions, but ensuring sectors have the adaptability and resilience to absorb and integrate them. She offers guidance on how investors can structure portfolios and manage risk to achieve lasting impact

**17:00-17:30    Closing drinks & networking**

REGISTRATION IS COMPLIMENTARY FOR ASSET OWNERS,  
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