



AGENDA

BEYOND RETURNS



INVESTING FOR PEOPLE, PLANET, & FINANCIAL RETURNS



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The APAC region covers a large geographic area, encompassing diverse cultures, histories and a spectrum of economic development rates and levels. In the process of growing their dynamic economies, the APAC region faces various social and environmental challenges. Navigating this intricate context is paramount for institutional investors & asset owners seeking to create a positive impact on the environment and ensure the well-being of future generations, while safeguarding financial returns.

This year's theme: *BEYOND RETURNS: Investing for People, Planet & Financial Returns*, reflects the growing imperative for institutional investors to balance financial performance while creating positive long-term impact.



RESILIENCE & RISK IN A CHANGING WORLD

Examining how impact investors respond to an increasingly complex landscape shaped by geopolitical uncertainty, climate volatility, and liquidity challenges. The programme will focus on how to manage risk, preserve liquidity, and navigate harder exits, all while maintaining long-term resilience and impact integrity.



REDEFINING RETURNS: BEYOND THE FINANCIAL

Understanding the evolving expectations of investors and stakeholders, the programme covers impact integrity and intangible outcomes. It examines the balance between financial returns and authentic impact, navigating trade-offs and alignment amid macroeconomic shifts.



BUILDING WITH INTEGRITY: GOVERNANCE, CAPITAL & ACCOUNTABILITY

Analysing the foundations of credible impact, the programme focuses on corporate governance, authenticity, and scalable capital strategies. It explores blended finance mechanisms, family office readiness, incentive structures, and transparency, highlighting how accountability shapes sustainable investment approaches.



EMERGING ASIA : OPPORTUNITY & OBLIGATION

Exploring Asia-Pacific as a region of both immense opportunity and significant responsibility, the programme explores the convergence of emerging markets, climate impacts, and social inclusion. It highlights investment trends, sectoral challenges, and regional dynamics, offering insights into sustainable growth and global investor perspectives.

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9:00 – 9:20 | Asset owner registration for the Investors' breakfast workshop

9:20 – 10:10 **Investors Breakfast Workshop (Asset owners only)** **Advancing Climate Adaptation & Resilience through Sustainable Agriculture**

Smallholder farmers are on the frontlines of climate change, facing mounting risks to their livelihoods and the region's food security. This workshop focuses on different ecosystem players to explore how sustainable agriculture and innovative financing can drive resilience and improved livelihoods. The workshop features an opening panel on "Sustainable Agriculture, Sustainable Livelihoods," followed by an interactive pulse survey and breakout discussions. Participants will examine key risks and opportunities, funding mechanisms such as blended finance, and practical pathways to mobilize capital for climate adaptation and resilience in Southeast Asia.

Speakers:



Lin-Net Koh
Director,
Centre for Impact Investing and
Practices (CIIP)



Chii Fen Hiu
Director,
Centre for Impact Investing and
Practices (CIIP)

9:00 – 10:10 | Registration & welcome coffee (all attendees)

10:15 – 10:30 **Welcome Address | Impact data deep dive by Phenix Capital Group Market Intelligence**

The host organisation, Phenix Capital Group, will welcome the delegates, share important Summit highlights and provide an overview of the current impact investing trends based on Phenix's proprietary database.



Yana Kaloshina
Director,
Phenix Capital Group - Impact Intelligence

10:30 – 10:45 **Opening remarks | Doing well, by doing good**

Is it wrong to want more money, wealth, and power? These are not flaws, but deeply human desires. Undoubtedly, corporations need to do more to save the world. However, despite the myriad ways we are trying to get leaders to behave responsibly, whether through regulation, mandatory measurement and reporting, or incentives, our planet is warming, and the wealth gap is widening. Rajeev will talk about how the drive for profit, wealth, and success can be harnessed to solve humanity's greatest challenges.



Rajeev Peshawaria
CEO & Author,
Stewardship Asia Centre

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10:45 – 11:00 **Keynote | Beyond Returns**

In his keynote, Chairman Tsao will share why the future of investing lies not in extraction, but in regeneration. He believes institutional investors have a vital role in shaping a Well-being Economy – where value is measured not only by returns, but by contribution, coherence, and care. When capital aligns with purpose, investment becomes a force for flourishing economies.



Chavalit Frederick Tsao
Chairman,
Tsao Pao Chee Group

11:00 - 11:20 **Fireside chat | What can't be measured still matters**

While the industry remains fixated on metrics and dashboards, we risk ignoring what matters most. Challenging conventional wisdom, this conversation discusses the outcomes of focusing on intangibles such as steward leadership, innovation capability, and reputation; and provides a well-researched playbook for 'doing well by doing good'.



Chavalit Frederick Tsao
Chairman,
Tsao Pao Chee Group



Rajeev Peshawaria
CEO & Author,
Stewardship Asia Centre



Annisah Fatma Smith
Senior Strategic Partnerships Manager,
Stewardship Asia Centre
Moderator

11:20 – 12:00 **Panel discussion | Portfolio protection**

Climate change, regulatory shifts, political instability, and currency fluctuations are converging, making portfolio protection more complex than ever. For investors with long-dated capital in education, fintech, and agri-tech, how do you hedge against risks that are systemic, not cyclical? This panel focuses on risk mitigation tools and strategic foresight models being used by top funds across Southeast Asia. We'll explore scenario planning, sector diversification, and adaptive strategies that prioritize both mission and margin.



Ayako Kageyama
Head of Innovative Sustainable Finance,
Nippon Life Insurance Company



Bryan Goh
Chief Executive Officer,
Tsao Family Office



Henry Soediarko
Director & Head of Portfolio Management,
East West Private Wealth (EWPW)



Mark Mills
Partner,
Generation Investment Management



Katy Yung
Chief Executive Officer,
Sustainable Finance Initiative
Moderator

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13:00– 14:20

InvestorConnect session (For asset owners & selected fund managers)

This dynamic session, a unique feature of Impact Summit Asia, is designed to give asset owners an efficient way to explore a curated selection of pre-screened, institutional-quality impact strategies. The sessions offer the opportunity to gain insights into the current market while also connecting with fellow asset owners and impact practitioners along the way.

Through a series of 15-minute speed meetings, participants can learn how these curated strategies aim to generate impact and ask relevant questions within an informal setting.

Thematic roundtable discussion

For non-asset owners, Phenix Capital Group team will facilitate a group discussion along with an expert on the importance of having good governance. Using live case studies, we'll examine what strong governance looks like in practice, why investors must go beyond compliance checklists, and how poor governance undermines both returns and reputations in the impact space.

Good governance is often the difference between a sustainable, scalable impact and a failed investment. Yet in emerging Asia, where regulatory frameworks are still catching up, governance standards can vary widely.

Facilitator:**Devahuti Choudhury**

Senior Specialist- Private Finance for SDGs for Asia Pacific
UNDP

14:20–14:40 | Networking coffee break

14:40-15:40 Investor panel I Risk and liquidity

In this panel, we discuss what are some of the measures investors can take to ensure a successful exit and what does a successful exit look like in impact? With liquidity tightening and exits elongating, impact investors are under pressure to deliver returns without compromise. This theme will unpack how to balance risk, return, and mission in environments where capital is harder to recycle.

**Diana Watson**

Head of Sustainability and Impact Investment,
Tsao Family Office

**Di Fu**

Vice President of Impact Investing,
Temasek

**Mervin Teo**

Managing Director,
Fullerton Fund Management

**Sean Low**

Chief Executive Officer & Chief
Investment Officer,
Golden Vision Capital

**Hampton Tao**

Investment Manager,
New Heritage Group
Moderator

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15:40-16:10 Interview | Successful blended finance models

This session will dive into the nuances of the SDG Loan Fund of \$1,111 billion, the largest blended finance fund launched in the market to date. The SDG Loan Fund demonstrates how blended finance can be deployed at scale to mobilize unprecedented levels of private sector investment.



Wee Kii Teh
Portfolio Manager,
Allianz Global Investors



Ayesha Bohart
Head of Training,
Center for Sustainable Finance and
Private Wealth Singapore (CSP SG)
Moderator

16:10-16:50 Fireside chat | Unlocking capital at scale

Blended finance is one of the most promising tools to de-risk capital and accelerate development in emerging markets. Yet despite the headlines, real examples remain scarce. What's holding back adoption? This panel will dissect the mechanics of successful blended structures, the role of concessional capital, and how DFIs, family offices, and private funds can collaborate more effectively.



Hao Tian
Senior Advisor,
Blended Finance Solutions,
Global Climate Finance Accelerator



Kitty Bu
Vice President, Southeast Asia,
Global Energy Alliance for People &
Planet (GEAPP)



Shilpa Pahlaj Gulrajani
Managing Director Sustainable Finance,
Development Bank of Singapore (DBS)



Kavitha Menon
Director,
Singapore Sustainable Finance Association
Moderator

16:50-17:00 | Closing Remarks



Prachi Modi
Programming Manager,
Phenix Capital Group - Impact Intelligence

17:00-18:00 | Closing Reception Drinks

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ABOUT IMPACT SUMMIT ASIA

Impact Summit Asia is a highly curated conference that convenes institutional investors, asset owners, thought leaders, and experts in the impact investing space from the Asia-Pacific region. As a satellite conference to esteemed flagships Impact Summit Europe and Impact Summit America, Impact Summit Asia provides a trusted platform for investors from Asia-Pacific to catalyse institutional capital to support the most ambitious environmental & societal goals, promoting meaningful investments that go hand-in-hand with financial returns.

Attendees will gain insights into current trends, opportunities, and solution-oriented discussions that encourage change at from all facets. The Summit will provide a comfortable space to institutional asset owners to share best practices, network and raise important questions amongst their peers, and to learn practical instruments to increase their impact allocation, contributing to scaling their positive impact on people and the planet.

This year, Impact Summit Asia - Pacific 2025 will be hosted in collaboration with the inaugural AT ONE IMPACT WEEK 2025 and the NO.17 Foundation, part of TPC (Tsao Pao Chee).

ADVISING COMMITTEE

This agenda was shaped with input from industry experts:

- Ayako Kageyama, Head of Innovative Sustainable Finance, Nippon Life Insurance Company
- Bryan Goh, Chief Executive Officer, Tsao Family Office
- Chii Fen Hiu, Director, Centre for Impact Investing and Practices (CIIP)
- Diana Watson, Head of Sustainability and Impact Investment, Tsao Family Office
- Eliza Foo, Director of Impact Investing, Temasek
- Hui Hsing Ma, Co-Founder, Blue7
- Kavitha Menon, Director, Singapore Sustainable Finance Association (SSFA)
- Sook Yee Tai, Chairman, NO. 17 Foundation
- Vikas Arora, Chief Impact Investing Officer, AVPN

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Tom Alker tomalker@phenixcapitalgroup.com.



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